

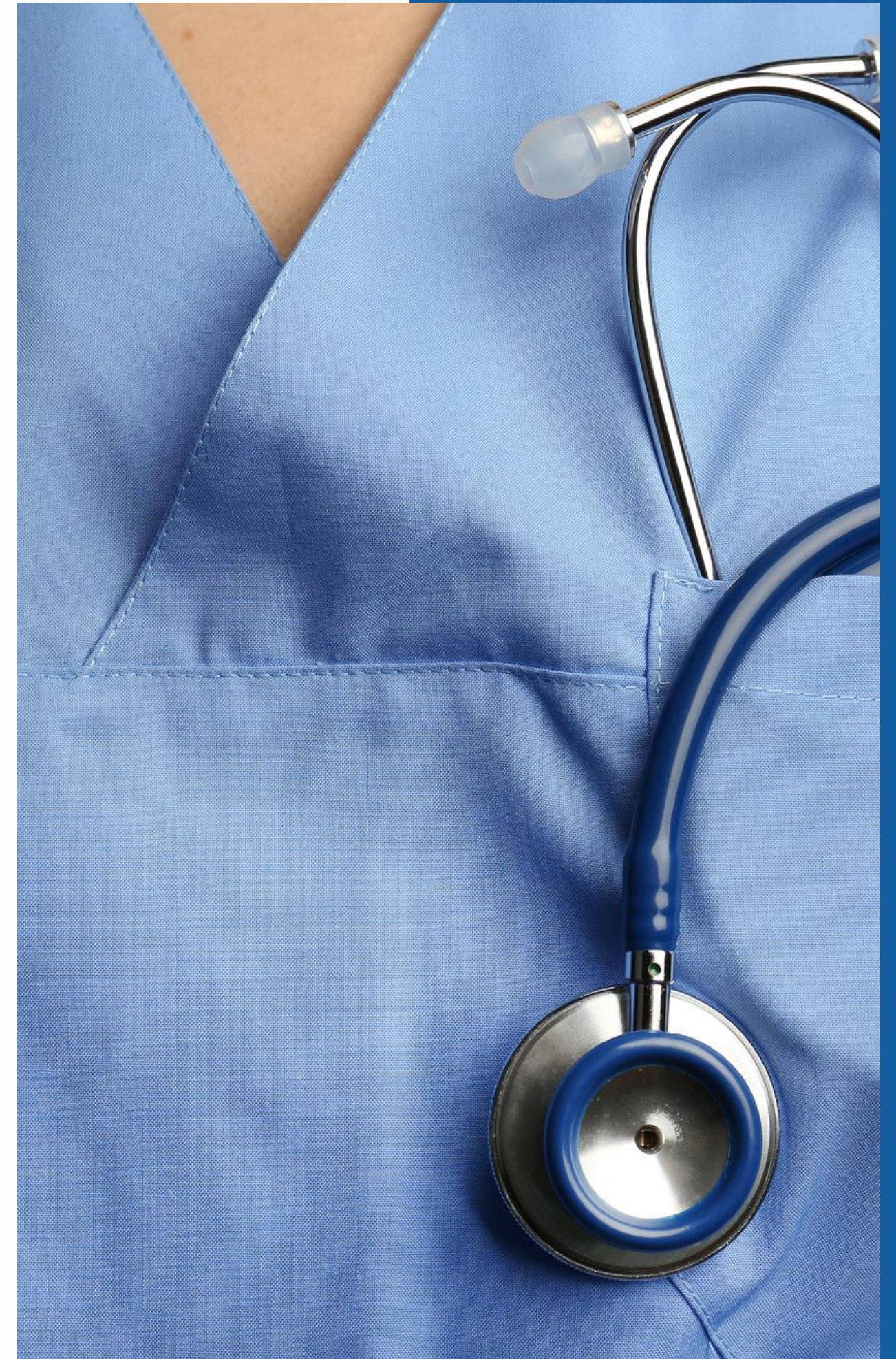
# Critical Care Outreach Team - Advanced Clinical Practice

Its Impact on Improving Recognition  
and Escalation of Deteriorating Patients



# Overview

- ▶ Background & Ambition
- ▶ Methods & Interventions
- ▶ Outcome & Value
- ▶ Spread & Involvement
- ▶ Next Steps



# Background

**Globally:** Failure to recognise and respond to deteriorating patients remains challenging despite various measures to address the problem (Odell, 2015)

**In the UK,** we have Rapid Response Systems and track-and-trigger tools such as the National Early Warning Score (NEWS2) to optimise prompt recognition and response to deterioration

**In our trust:** Inconsistencies in clinical practice in patients' physiological observation monitoring posed a risk to patient safety, leading to delays in recognition and escalation of deteriorating patients



# Challenges in the wards

High numbers of new nurses who require training

Staff shortage leading to increase use of agency/bank nurses who are not aware of the Trust's protocol

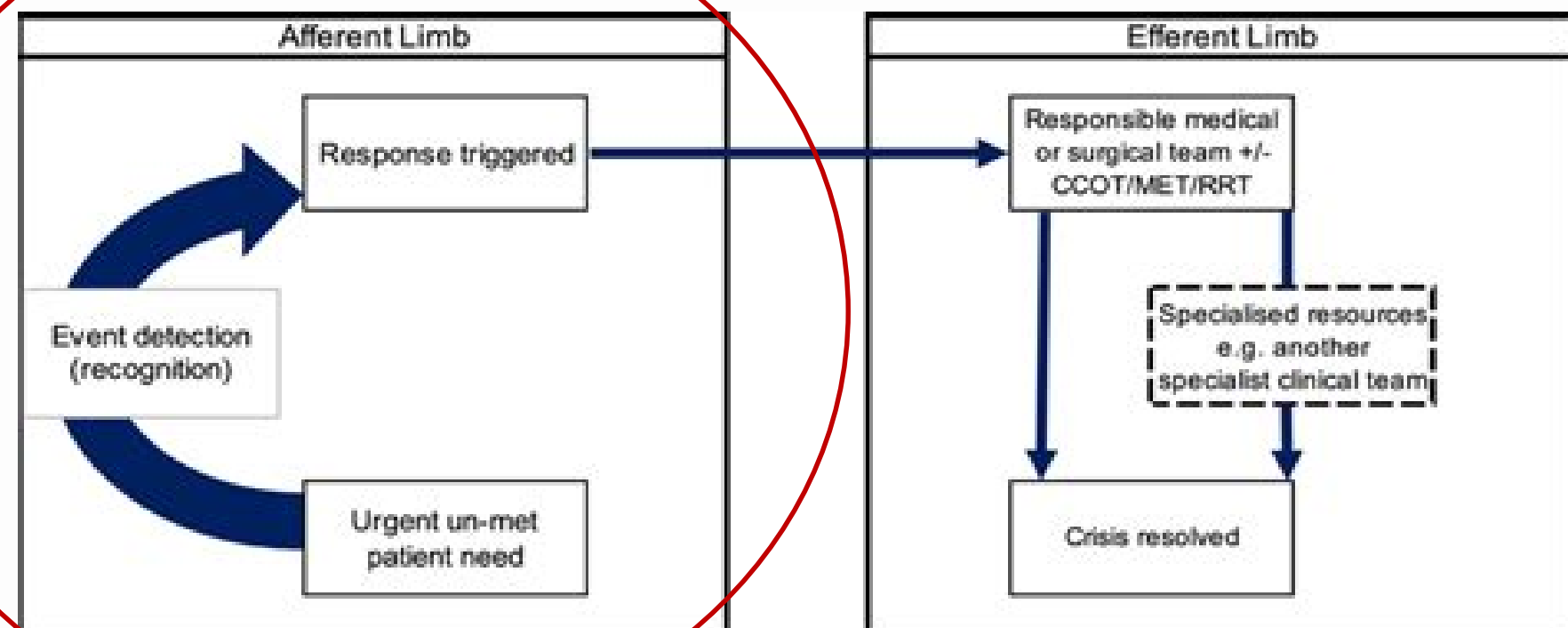
Over reliance of nurses on HCAs

Inconsistent use of the available technology in patient monitoring



# Ambition

To **enhance** the performance of ward nursing staff in **monitoring** and **escalating** patients' physiological **observations** through new innovative clinical practice that will **facilitate** the **prompt recognition and escalation of acute deterioration**.



# Methods

Driver Diagram + Plan-Do-Study-Act (PDSA) Cycle

=

Objectives and Outcome Measures

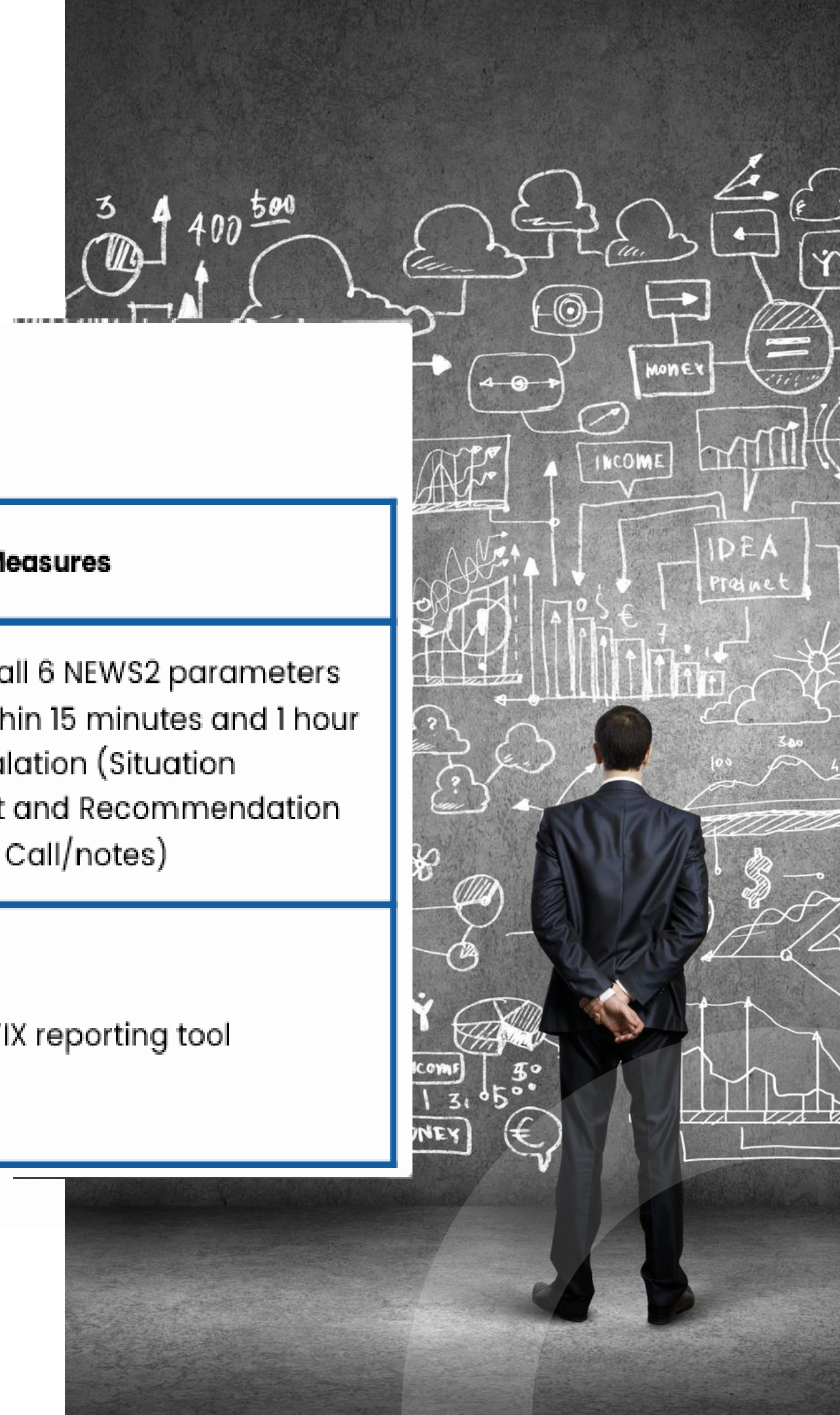


# Methods

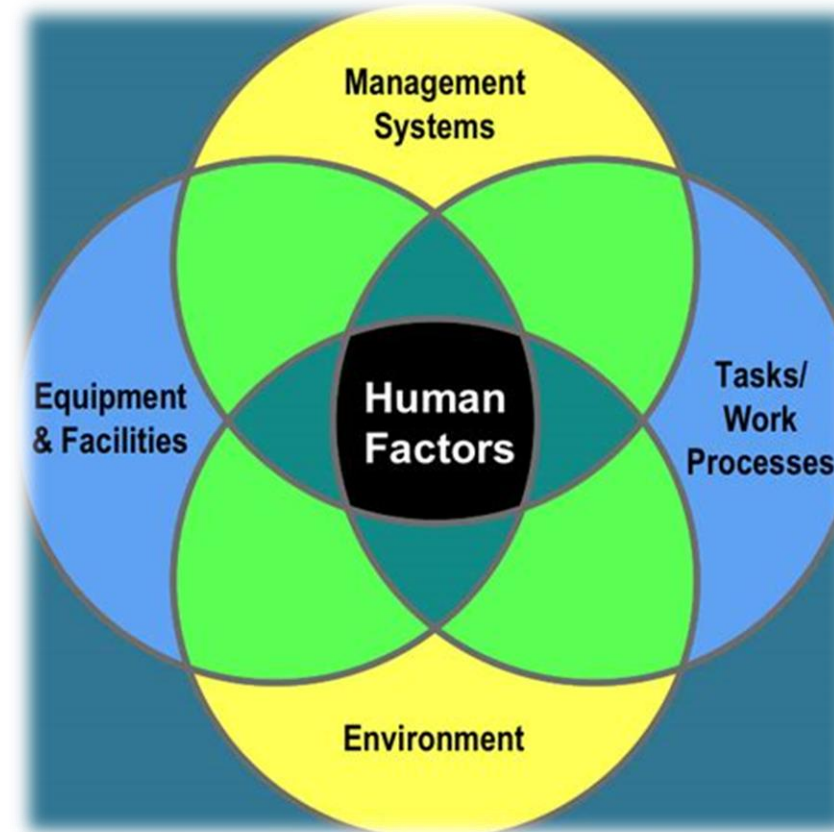


## Objectives and Outcome Measures

Objectives	Outcome Measures
90% Compliance against the NEWS2 Audit	<ul style="list-style-type: none"><li>• Accurate completion of all 6 NEWS2 parameters</li><li>• Repeat Observations within 15 minutes and 1 hour</li><li>• Evidence of nursing escalation (Situation Background Assessment and Recommendation (SBAR)/2222 Emergency Call/notes)</li></ul>
Reduced Serious Incident reports on "Suboptimal care and or Failure to Rescue" due to failure to recognise and escalate	Monthly report from the DATIX reporting tool



# THE INNOVATIVE STRATEGIES



## Prevention Identification Escalation Response (PIER Model Approach)

(NHS England ,2021)



Clinical  
Practice



Leadership  
and  
Management



Education



Research







# DETERIORATING PATIENTS

**Chelsea and Westminster Hospital**  
NHS Foundation Trust

## Observation Rounds

10:00 – 14:00 – 18:00  
22:00 – 02:00 – 06:00  
(check patients/observation as required)

Check Deteriorating Patient Dashboard  
(immediately post observation rounds)

**If NEWS2 score  $\geq 5$  or 3 in one parameter**  
**Nurse to re-check observation within 15 mins (FIRST TRIGGER ONLY)**  
 Observation Frequency as per plan (IF ONGOING)  
 Complete Sepsis Screening as required  
 Escalate using **SBAR** as per NEWS2 Trust Protocol

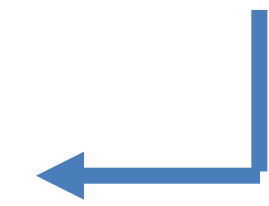
## CERNER: how to monitor deteriorating patients in your area

The screenshot shows the Cerner Deteriorating Patient Dashboard. Key elements are circled in red: the 'Deteriorating Patient Dashboard' menu item, the 'Last 24 Hours' refresh period, and the 'Needs Sepsis Screen' status for a patient with hypercapnic respiratory failure. Other patients are shown with 'Confirmed' and 'Excluded' statuses.

Location	Diagnosis	Resuscitation Status	Label	Count	Notes
IM Main (17)	Hypercapnic respiratory failure 2019-nCoV (novel coronavirus) not detected	No Records Found	Needs Sepsis Screen	8	All care, ESO normal diet and fluids, doubly in...
	2019-nCoV (novel coronavirus) not detected	No Records Found	Confirmed	8	Dietician 1. Continue patient I/B today then...
	2019-nCoV (novel coronavirus) not detected	No Records Found	Excluded	7	Clinical Question exquisitely tender left leg u...
	Closed fracture of femur 2019-nCoV (novel coronavirus) not detected	No Records Found	Needs Sepsis Screen	7	hip pain for surgery today, NBM IVF,
	Dislocation of hip joint prosthesis 2019-nCoV (novel coronavirus) not detected	MDU - Mid-stream urine sample No Records Found	Needs Sepsis Screen	11	No Records Found



- S** **Situation**  
a concise statement of the problem
- B** **Background**  
pertinent and brief information related to the situation
- A** **Assessment**  
analysis and considerations of options — what you found/think
- R** **Recommendation**  
action requested/recommended — what you want

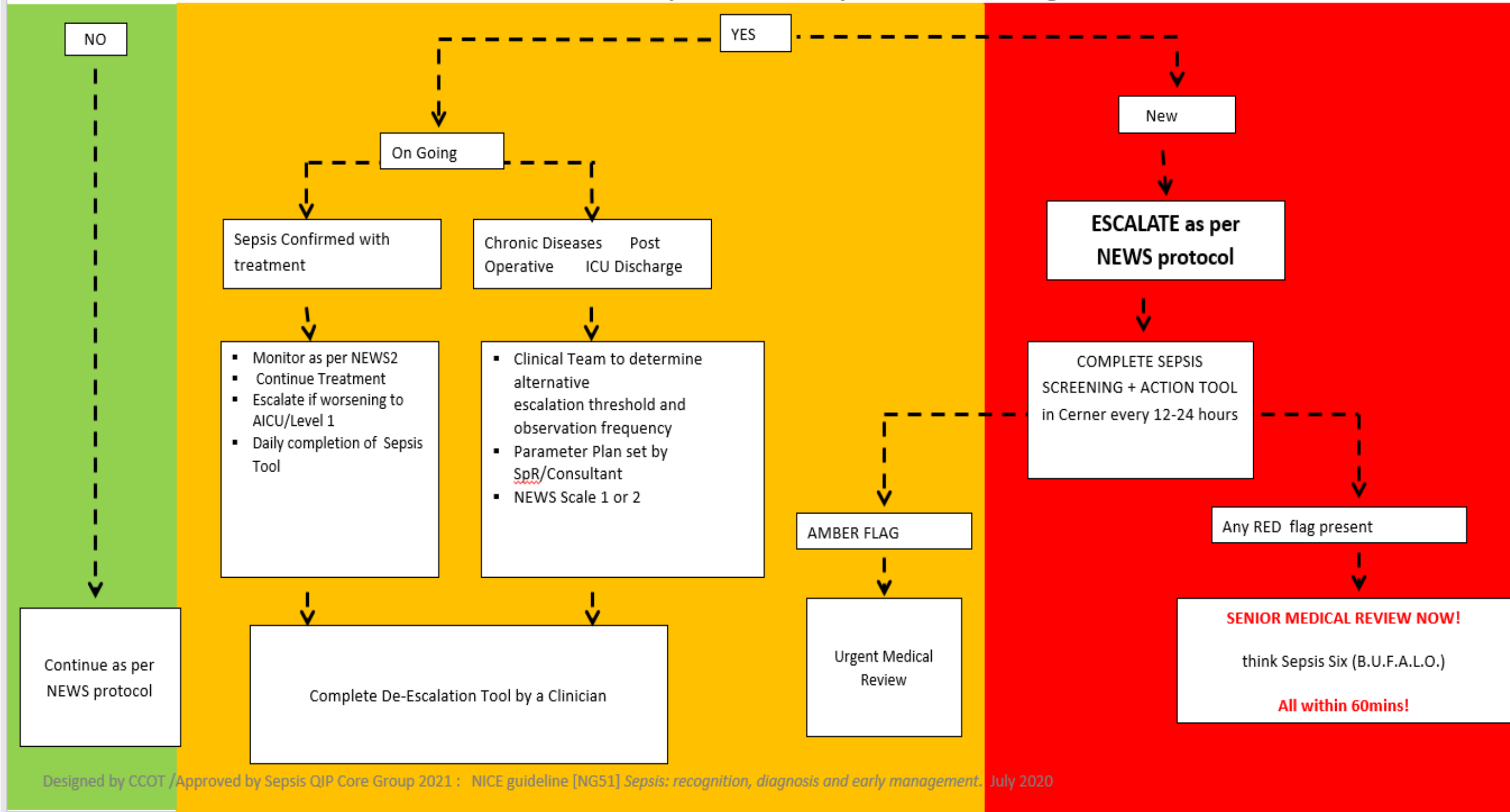




### Deteriorating Patient/ Sepsis Pathway

NEWS  $\geq$  5 or 3 in one parameter or any acute clinical change?

C  
l  
i  
n  
i  
c  
a  
l  
  
P  
r  
a  
c  
t  
i  
c  
e



# Collaboration between the Critical Care Outreach Practitioner and the Ward Nursing Team



Senior Leaders Engagement and Support

L  
e  
a  
d  
e  
r  
s  
h  
i  
p

M  
a  
n  
a  
g  
e  
m  
e  
n  
t

E  
d  
u  
c  
a  
t  
i  
o  
n

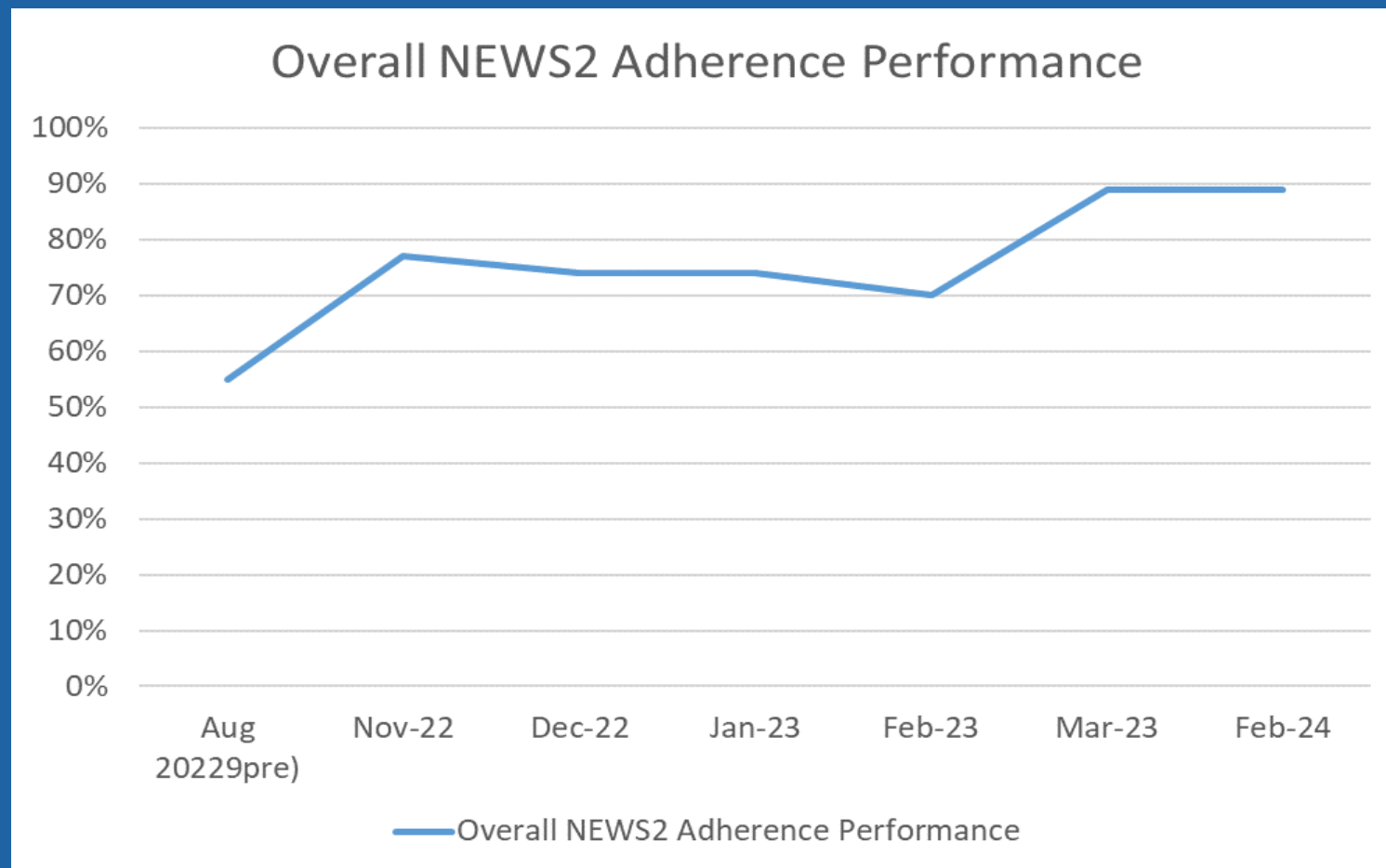
# Outcomes



# Outcomes

Manual audits were conducted on 9 pilot wards

## Pre and Post Intervention Implementation



**55%**  
(Pre-interventions)

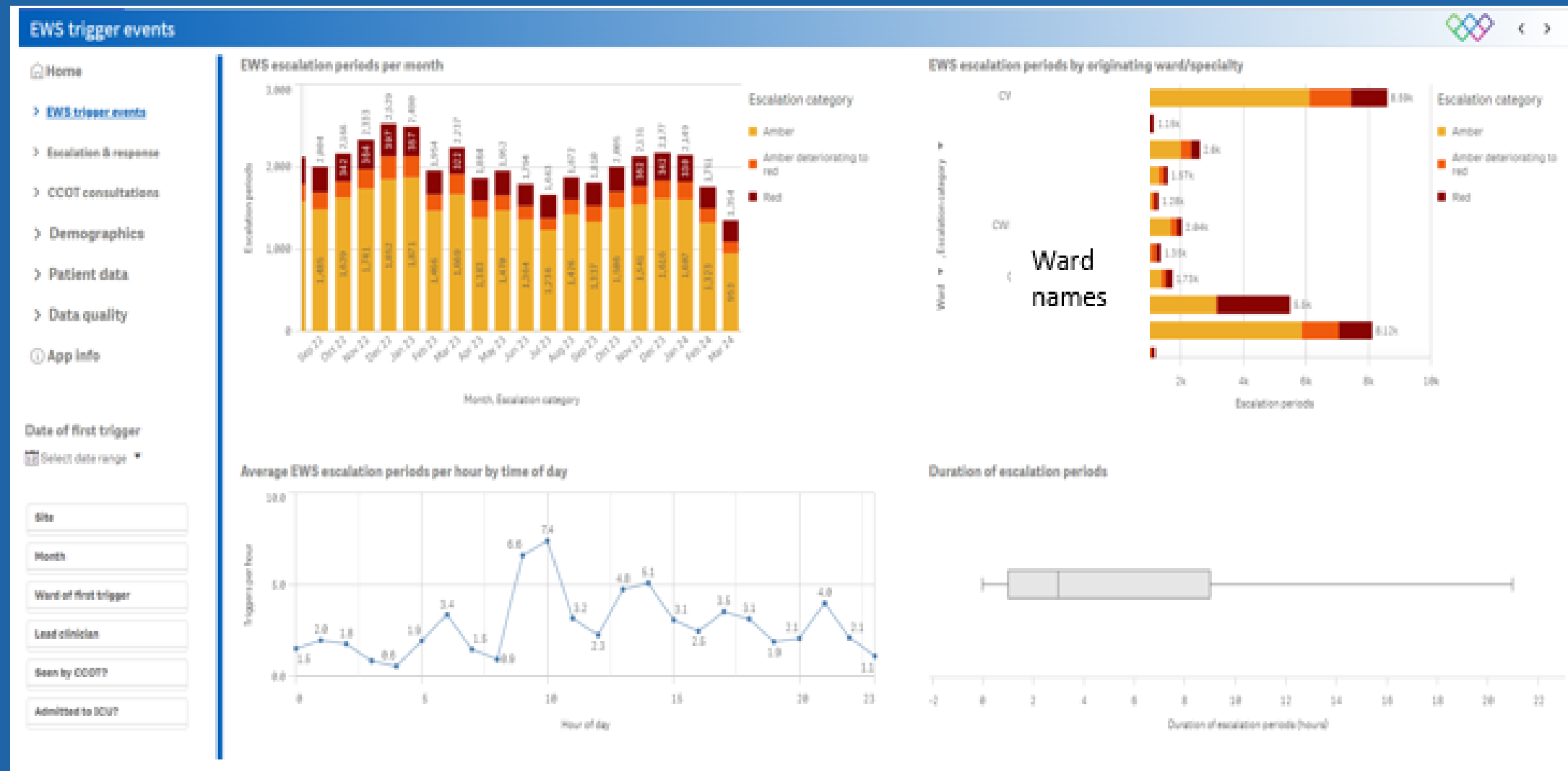
**89%**  
(Post-interventions)

Increased NEWS2 Adherence

# Outcomes

From **manual** snap-shot audit to **automated** comprehensive data collection

Development of automated dashboard for performance management



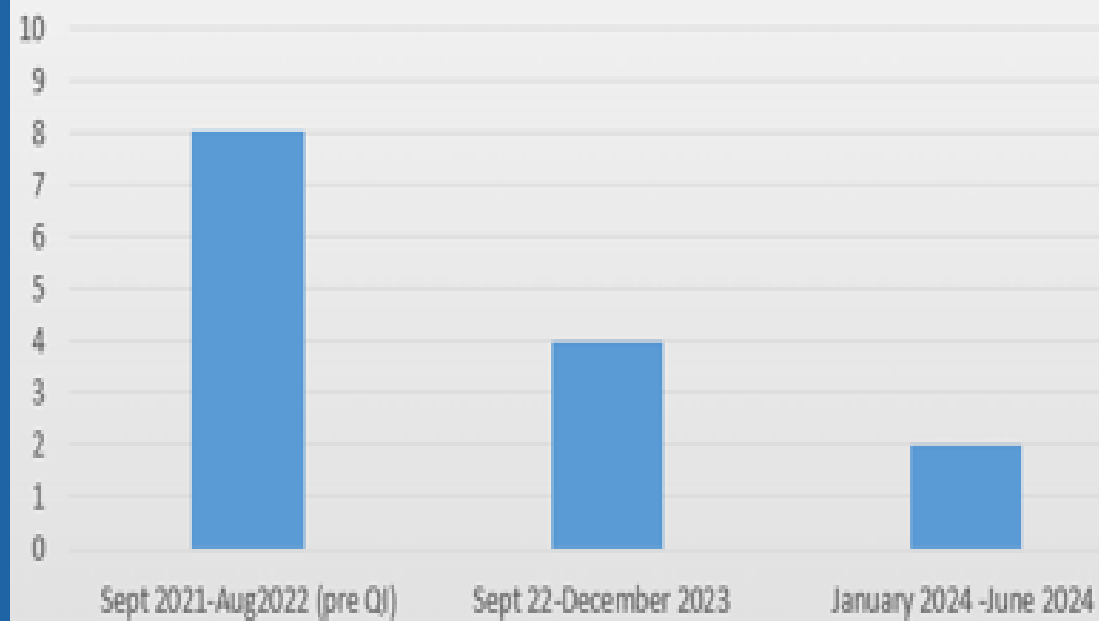
1. # of trigger events
2. % of observations repeated within 1 hour
3. % of SBAR logged following trigger
4. % of timely clinician review (< 60 mins)
5. % seen by CCOT
6. % admitted to ICU

# Outcomes

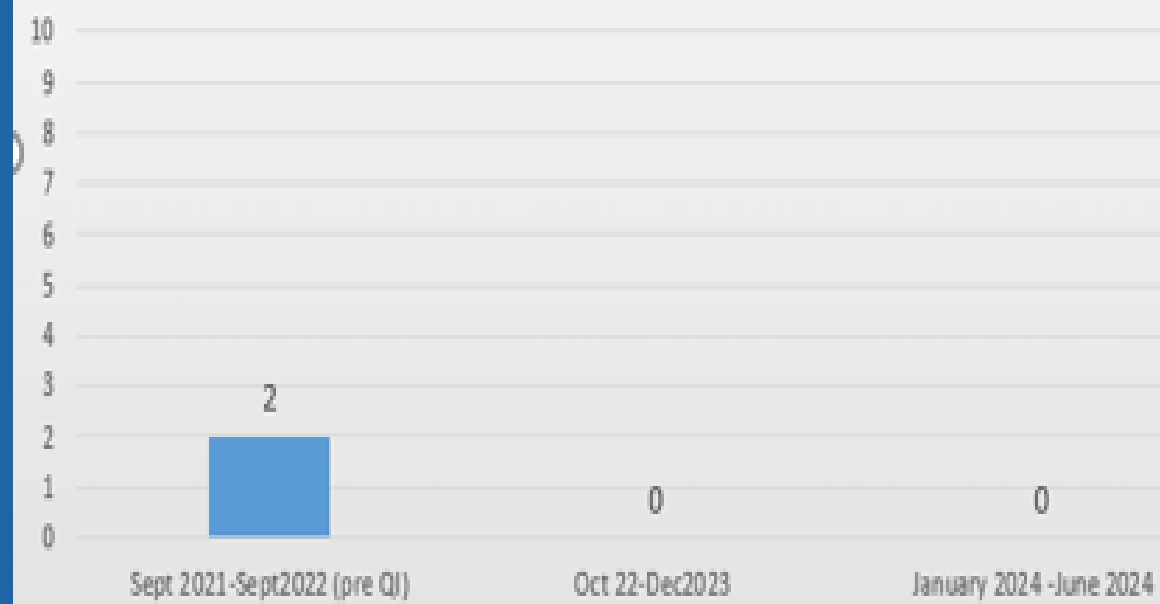
## DATIX INCIDENTS RECORD

Reduced  
related  
reported  
incidents

**Sub-Optimal Care** Case due to  
Failure to Adhere to NEWS Protocol  
Failure to Recognize and Escalate Deteriorating Patients



**Failure to Rescue Case** due to  
Failure to Adhere to NEWS Protocol  
Failure to Recognize and Escalate Deteriorating Patients



# Outcomes



## CQUIN CCG3 2022/2023

- Target: 20-60%

Q1	Q2	Q3	Q4
69%	94%	93%	89%

CCG3: Recording of NEWS2 score, escalation time and response time for unplanned critical care admissions

## CQUIN 07 2023/2024

- Target: 10-30%

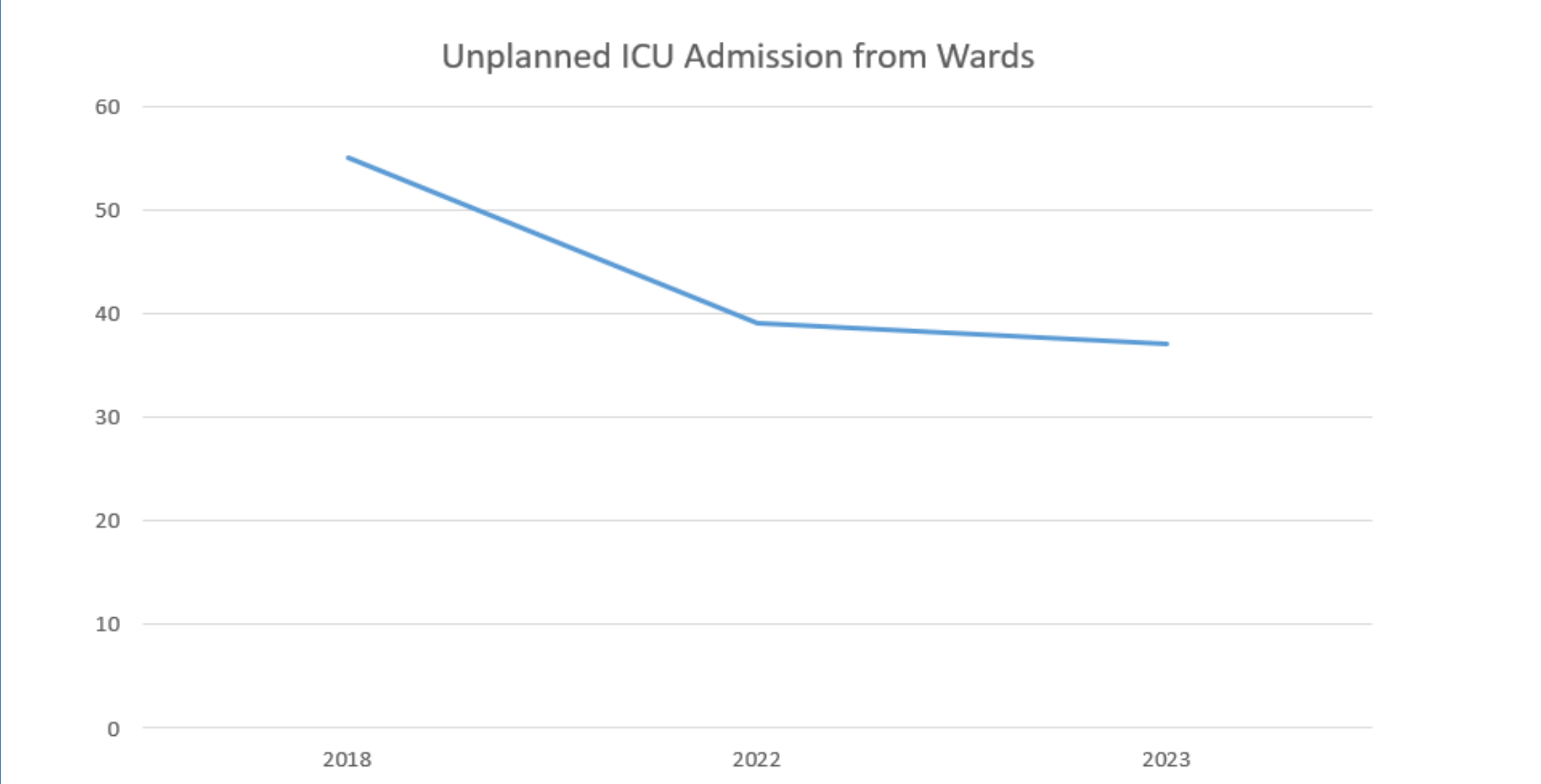
Q1	Q2	Q3	Q4
93%	91%	94%	97%

CQUIN07: Recording of and appropriate response to NEWS2 score for unplanned critical care admissions



# Outcomes

Reduced  
ICU  
Unplanned  
Admission



# VALUE



## PATIENTS AND RELATIVES FEEDBACK ON 'OBSERVATION ROUNDS'

"The more information you have more adequate treatment my mom will have"

My dad has a better care in this hospital compared to his admission in the other hospital as he is being checked regularly

"I think all the staff have been very concerned and very professional in their observation rounds. I have been checked regularly and appreciate all the attention. This is my first time in this hospital and it has been memorable one. My thanks to all "

"It is good that I have an opportunity to speak to nurses"

" I do not think it is intrusive at all as I know nurses are only doing their job to look after us well"

I am ok but not at 2 am as nurses wakes me up

"Fantastic that patients are checked and ensure that they are comfortable which is helpful in their recovery"

"I am ok with the observation rounds. It is the nurses 'duty to ensure patients are safe. I can easily go back to sleep anyway..at least I am being checked if I am ok"

I have peace of mind when I go home as I know my dad will be checked adequately

I don't feel abandoned which make me feel less anxious as I know nurses will check me at set times

"It is a very thoughtful gesture to patients. I feel more assured."



I can't believe if it is not being this way, how the patients are kept safe? For me I want my dad to get checked regularly. I trust the nurses' judgement

## NURSES and HCAs FEEDBACK ON 'OBSERVATION ROUNDS'

"It ensure safer monitoring and helps nurse in charge monitor the whole ward safely as we know when to check DPD"

"It is helpful as there is a pattern that will guide staff as to when to do the observation"

"I cannot see how any hospital can run effectively without a systematic and timely method of patients' observations in place. It is paramount that we have a process which we can detect deteriorating patients early"

"It is helpful to detect patients who might become unwell even if their previous observations are stable"

"It does make a difference as without the time frame it would have been chaotic"

Foster better communication among healthcare professionals as it has structured opportunity for MDT

"We can recognise early signs of deterioration which enable to start treatment without delay"

"it is an essential practice in determining the patients' well-being and detect early decline or progress overall"

"It allows us to act promptly if there should be any change"

"A considerable and more interacting approach to assess the vital parameters of each patient"

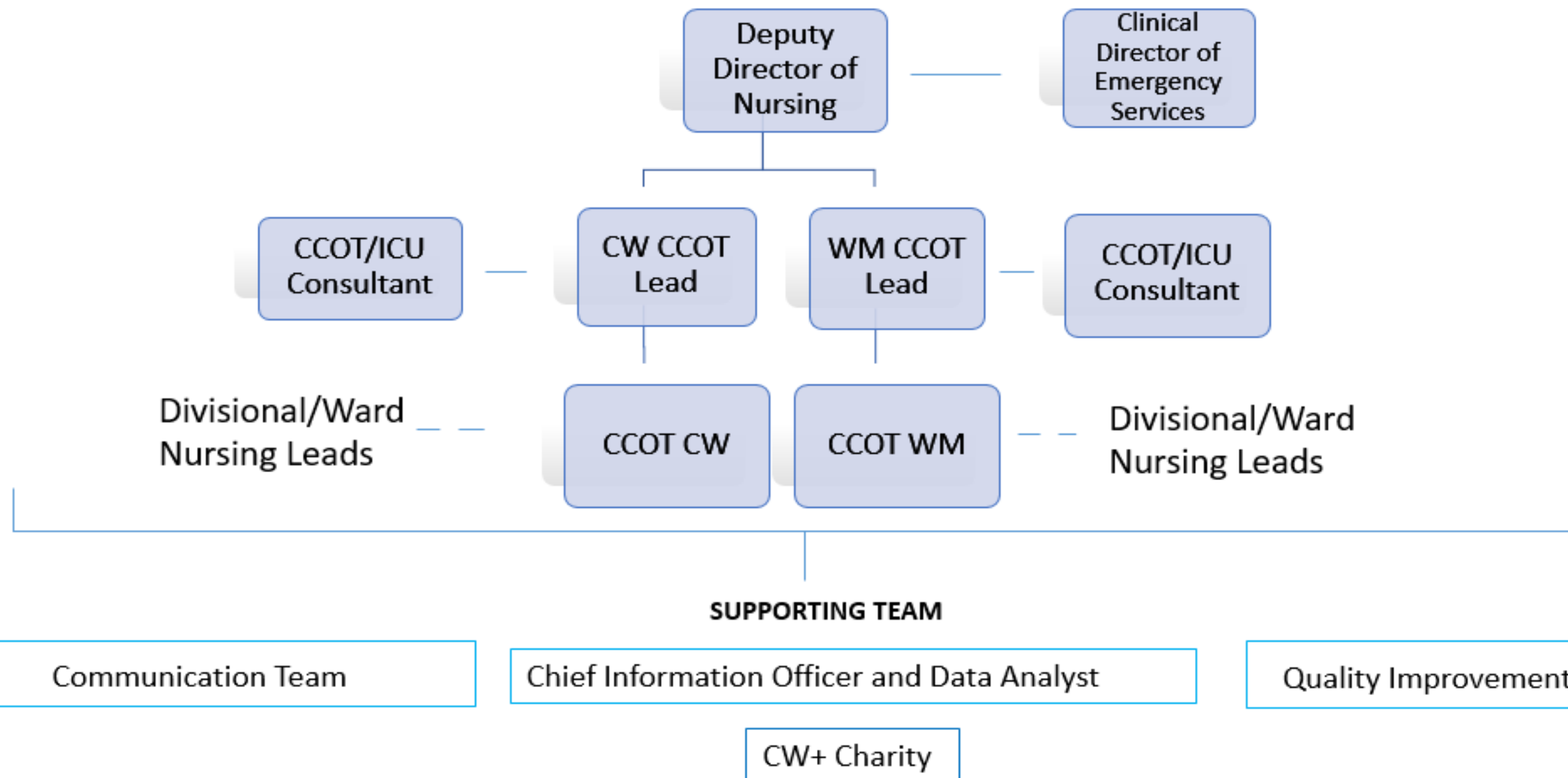
"Apart from we are able to check more regularly the patients, we are also able to build rapport with them from time to time .and address their concerns as soon as possible "

"Although it is a nursing workload, it impacts significant component in detecting changes and from patient's baseline and other medical problem"



# Involvement

## QIP Steering Group Organisational Chart



# SPREAD AND SHARE THE LEARNINGS



Ward managers nurses HCAs CCOT  
and Director of Nursing



## Local Network

Trust-wide REDP Awareness Day to celebrate the work of the wards and CCOT nurses



## Regional Network

Presentations to regional collaborative led to the trusts adapting the strategies within Patient Safety, including creation of an automated dashboard

# SPREAD AND SHARE THE LEARNINGS

## National Recognition



### Presentation at the National Outreach Forum

**The CCOT was awarded 1<sup>st</sup> place in the presentation of their innovation in patient safety**



# Next Steps



**Sustainability**



**Out-of-hours care**



**New Alerting System  
direct to CCOTs and  
medical team**



**Patients and Public  
Involvement**



# Summary

Clinical Practice

Leadership



Facilitating Learning

Research



THANK  
YOU

